

# Construction Projects Status Report

## Report to Board of Trustees



Calgary Board  
of Education

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|                             |                                                                                                               |
|-----------------------------|---------------------------------------------------------------------------------------------------------------|
| Date                        | September 22, 2026                                                                                            |
| Meeting Type                | Regular Meeting, Public Agenda                                                                                |
| To                          | Board of Trustees                                                                                             |
| From                        | Joanne Pitman<br>Chief Superintendent of Schools                                                              |
| Purpose                     | Information                                                                                                   |
| Originator                  | Dany Breton, Superintendent, Facilities and Environmental Services                                            |
| Governance Policy Reference | Operational Expectations<br>OE-3: Instructional Program<br>OE-7: Communication With and Support for the Board |
| Resource Person(s)          | Trevor Fenton, Director, Facility Projects<br>David Jaimes, Manager, Capital Construction                     |

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## 1. Recommendation

This report is being provided for information to the Board of Trustees. No decision is required at this time.

## 2. Issue

The Chief Superintendent is required to provide the Board of Trustees with an update regarding the status of major capital projects including new schools, modernizations, additions and Modular Classroom Program (MCP) projects currently under development or construction.

## 3. Background

The Calgary Board of Education (CBE) has received construction approval for fourteen new schools and one modernization, design approval for two new schools, and planning approval for six new schools, two replacement schools, and one school addition.

On March 4, 2022, the Government of Alberta (GoA) announced “Design and Construction” approval of Evanston Heights School. Alberta Infrastructure (AB Infra) executed the project via a design-build (DB) delivery method, with official building handover to CBE taking place on March 18, 2026. The school opened for classes on August 31, 2026, and is currently in the one-year warranty period. As construction is now complete, this will be the last update for this project.

On March 1, 2023, the GoA announced the approval of “Design and Construction” funding for the modernization of John G. Diefenbaker High School. After additional analysis CBE requested a scope change to a replacement school. On May 14, 2026, the Ministers of ECC and AB Infra provided “Planning” approval for the replacement of John G. Diefenbaker High School with an amended opening capacity of 1,905 students, representing a capacity increase of 505 students compared to the current building. Moreover, the school will be able to accommodate an additional 195 students through the installation of modular classrooms in the future, if required. On July 8, 2026, a start-up meeting was held by AB Infra and work started on site investigation activities.

On March 1, 2024, the GoA announced approval of “Design and Construction” funding for a new elementary school in the community of Evanston. The school is being delivered as a Private-Public Partnership (P3) project. On February 15, 2025, the GoA announced construction approval, with construction now underway.

On March 1, 2024, the GoA announced approval of “Design” funding for a new elementary school in the community of Redstone, with a capacity increase from 600 to 890 students approved on December 3, 2024. The school is being delivered as a P3 project. On February 15, 2025, the GoA announced construction approval, with the P3 partner announced on August 19, 2026. Construction is scheduled to start Fall 2026.

On March 1, 2024, the GoA announced approval of “Design” funding for a new high school in the community of Cornerstone with a capacity increase from 1,800 to 2,410 students approved on August 8, 2024. The school will be delivered as a P3 project. On February 15, 2025, the GoA announced construction approval. The bridging design is now complete, and procurement is ongoing to select the P3 partner.

On March 1, 2024, the GoA announced approval of “Design” funding for the modernization of Annie Gale School starting in 2026. On September 18, 2024, ECC announced that “Design” funding is being provided immediately to accelerate the delivery timeline. On July 9, 2026, approval was granted for the construction phase. CBE is delivering the project, preliminary HAZMAT abatement work was completed over the summer, and the project team is currently waiting for confirmation of the final funding commitment from the GoA prior to awarding the tender for general contractor services.

On March 1, 2024, the GoA announced that “Planning” funding for a new middle school located in the community of Saddle Ridge would be provided in 2026. On September 26, 2024, ECC announced that “Planning” funding was being provided immediately to accelerate the delivery timeline. CBE completed pre-design activities and submitted the deliverables to AB Infra to supplement their site investigation work. On July 9, 2026, approval to proceed into the “Design” phase was announced and design activities commenced. The project is being delivered by AB Infra.

On March 14, 2025, the GoA announced approval of “Design” funding for four new elementary schools in the communities of Cornerstone, Livingston, Nolan Hill and Sage Hill, and six new middle schools serving the communities of Aspen Woods, Cityscape/Redstone, Cornerstone, Mahogany, Sage Hill/Kincora and Sherwood/Nolan Hill. On April 17, 2026, upon completion of the bridging designs, AB Infra advised that all schools will be delivered via the DB project delivery method. On July 9, 2026, the GoA announced construction approval; schools were grouped into five smaller bundles for phased completion, and all ten projects entered the tender phase to select the design-builder.

On February 27, 2026, the GoA announced approval of “Planning” funding for four new elementary schools serving the communities of Carrington, Cityscape, Kincora/Sage Hill and Mahogany, a new middle school in the community of Legacy, a new K-9 school in the community of Country Hills, the replacement of Kensington School and an addition to Joane Cardinal-Schubert High School (JCSHS). Also, “Design” funding was approved for a new elementary school in the community of Walden, with the start-up meeting held on June 18, 2026. With the exception of JCSHS, the start-up meeting for the schools with “Planning” approval was held on July 8, 2026. CBE is currently awaiting determination from AB Infra on who will deliver the JCSHS addition; all other projects are being delivered by AB Infra. Site investigation activities are ongoing for all projects.

The MCP provides school jurisdictions with new modular classrooms, modular/portable unit relocations, replacements and demolitions to assist school jurisdictions with the accommodation of students on an urgent basis. On April 17, 2025, under the 2025-26 MCP, ECC provided approval for eight new modular classrooms and one demolition. On July 9, 2025, ECC provided in-year approval for up to 13 additional new modular classrooms, for a total of 21 new modular units spread across five school sites. Three projects are complete, one is in the construction phase, and one is in the construction tendering phase due to permitting delays. On April 17, 2026, under the 2026-27 MCP, ECC provided approval for up to 46 new modular classrooms spread across ten school sites. Currently, two project sites are in the construction phase, two are in the construction tendering phase, and the remaining six are nearing the end of design.

## 4. Analysis

Additional information on the status of the abovementioned projects is provided in **Attachment I**.

The locations of the various new school, existing school and MCP capital projects are shown in **Attachment II**.

**Attachment III** provides onsite photographs to visually convey the progress at Evanston Heights and the new elementary school in Evanston, along with the modular installations at John G. Diefenbaker High School, Dr. E.P. Scarlett High School, Centennial High School, and Lester B. Pearson High School.

Project Steering Committees are set up for the following projects:

- John G. Diefenbaker High School replacement;
- Annie Gale School modernization;
- Livingston & Cornerstone elementary schools;
- Sage Hill & Nolan Hill elementary schools;
- Aspen Woods & Sherwood/Nolan Hill middle schools;
- Cornerstone & Cityscape/Redstone middle schools;
- Mahogany & Sage Hill/Kincora middle schools;
- Redstone & Evanston elementary schools;
- Cornerstone high school;
- Saddle Ridge middle school;
- Walden elementary;
- Carrington, Cityscape, Kincora/Sage Hill and Mahogany elementary schools;
- Legacy middle school and Country Hills K-9 school;
- Kensington School replacement; and
- Joane Cardinal Shubert High School addition.

## 5. Conclusion

This report provides the current update on the status of all approved new and existing school capital projects as well as all approved projects under the MCP. It is provided to the Board of Trustees for informational purposes in compliance with Operational Expectation 7: Communication With and Support for the Board.



JOANNE PITMAN  
CHIEF SUPERINTENDENT OF SCHOOLS

### ATTACHMENTS

- Attachment I: New/Existing School & Modular Classroom Construction Status
- Attachment II: Project Location Map
- Attachment III: Construction Photos

### GLOSSARY – Developed by the Board of Trustees

Board: Board of Trustees

Governance Culture: The Board defined in policy the individual and collective behaviour required to establish a culture of good governance. These policies establish standards for how the Board performs its work, including policies that define the Board's job, its purpose and its accountability.

Board/Chief Superintendent Relationship: The Board defined in policy the degree of authority delegated to the Chief Superintendent, and set out how the Chief Superintendent's performance, and ultimately the organization's performance, will be evaluated.

Results: These policies define the outcome the organization is expected to achieve for each student it serves. The Results policies are the performance targets for the Chief Superintendent and the organization, and form the basis for judging the success of the organization and the Chief Superintendent on reasonable progress towards achieving the Results.

Operational Expectations: These policies define both the non-negotiable expectations and the clear boundaries within which the Chief Superintendent and staff must operate. The Chief Superintendent is required to comply with the Board's stated values about operational conditions and actions as set out in these policies.

**Calgary Board of Education**  
**New School Construction Status**  
**As of August 31, 2026**

**Attachment I**

| New School Projects              | Grade Config | Opening Capacity | Opening Date | Funding Approval |          |                |        |              | Notes                                                                                                                                                                                                             |
|----------------------------------|--------------|------------------|--------------|------------------|----------|----------------|--------|--------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                  |              |                  |              |                  | Planning | Design & Specs | Tender | Construction |                                                                                                                                                                                                                   |
| Aspen Woods Middle School        | 5-9*         | 925              | TBD          | Construction     | 100%     | 25%            | 20%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as Design-Build (DB). Bridging design is complete and construction procurement is ongoing. |
| Carrington School                | K-4*         | 590              | TBD          | Planning         | 0%       |                |        |              | Project managed by AI. Approved for planning on February 27, 2026. Start-up meeting was held on July 8, 2026. Procurement underway for site investigation services.                                               |
| Cityscape School                 | K-5*         | 590              | TBD          | Planning         | 0%       |                |        |              | Project managed by AI. Approved for planning on February 27, 2026. Start-up meeting was held on July 8, 2026. Procurement underway for site investigation services.                                               |
| Cityscape/Redstone Middle School | 6-9*         | 1,225            | TBD          | Construction     | 100%     | 25%            | 40%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing.                |
| Cornerstone Elementary School    | K-5*         | 890              | TBD          | Construction     | 100%     | 25%            | 20%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing.                |
| Cornerstone High School          | 10-12*       | 2,410            | TBD          | Construction     | 100%     | 25%            | 60%    | 0%           | Project managed by AI. Approved for design on March 1, 2024 and construction on February 15, 2025. Bridging design is complete, but permitting is not yet secured. P3 procurement is underway.                    |
| Cornerstone Middle School        | K-6*         | 890              | TBD          | Construction     | 100%     | 25%            | 20%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing.                |
| Country Hills School             | K-9*         | 950              | TBD          | Planning         | 0%       |                |        |              | Project managed by AI. Approved for planning on February 27, 2026. Start-up meeting was held on July 8, 2026. Procurement underway for site investigation services.                                               |

\*Grade configurations reflect those approved through the Three-Year School Capital Plan. Actual opening day grade configurations will be confirmed prior to school opening.

**Calgary Board of Education**  
**New School Construction Status**  
**As of August 31, 2026**

**Attachment I**

| New School Projects          | Grade Config | Opening Capacity | Opening Date | Funding Approval |          |                |        |              | Notes                                                                                                                                                                                              |
|------------------------------|--------------|------------------|--------------|------------------|----------|----------------|--------|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                              |              |                  |              |                  | Planning | Design & Specs | Tender | Construction |                                                                                                                                                                                                    |
| Evanston Elementary School   | K-4*         | 650              | TBD          | Construction     | 100%     | 100%           | 100%   | 5%           | Project managed by AI. Approved for design and construction on March 1, 2024. The P3 consortium has been selected and construction started on June 15, 2026.                                       |
| Evanston Heights School      | 4-9          | 925              | 31-Aug-26    | Construction     | 100%     | 100%           | 100%   | 100%         | Project managed by Alberta Infrastructure (AI). Building turned over on March 18, 2026. School is now occupied and in use. This will be the last update for this school.                           |
| Kincora/Sage Hill School     | K-5*         | 740              | TBD          | Planning         | 0%       |                |        |              | Project managed by AI. Approved for planning on February 27, 2026. Start-up meeting was held on July 8, 2026. Procurement underway for site investigation services.                                |
| Legacy Middle School         | 5-9*         | 885              | TBD          | Planning         | 0%       |                |        |              | Project managed by AI. Approved for planning on February 27, 2026. Start-up meeting was held on July 8, 2026. Procurement underway for site investigation services.                                |
| Livingston Elementary School | K-6*         | 890              | TBD          | Construction     | 100%     | 25%            | 20%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing. |
| Mahogany Middle School       | 7-9*         | 1,215            | TBD          | Construction     | 100%     | 25%            | 20%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing. |
| Mahogany School              | K-5*         | 950              | TBD          | Planning         | 0%       |                |        |              | Project managed by AI. Approved for planning on February 27, 2026. Start-up meeting was held on July 8, 2026. Procurement underway for site investigation services.                                |
| Nolan Hill Elementary School | K-4*         | 590              | TBD          | Construction     | 100%     | 25%            | 40%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing. |

\*Grade configurations reflect those approved through the Three-Year School Capital Plan. Actual opening day grade configurations will be confirmed prior to school opening.

**Calgary Board of Education**  
**New School Construction Status**  
**As of August 31, 2026**

**Attachment I**

| New School Projects               | Grade Config | Opening Capacity | Opening Date | Funding Approval |          |                |        |              | Notes                                                                                                                                                                                              |
|-----------------------------------|--------------|------------------|--------------|------------------|----------|----------------|--------|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                   |              |                  |              |                  | Planning | Design & Specs | Tender | Construction |                                                                                                                                                                                                    |
| Redstone Elementary School        | K-5*         | 890              | TBD          | Construction     | 100%     | 60%            | 100%   | 0%           | Project managed by AI. Approved for design on March 1, 2024 and construction on February 15, 2025. The P3 consortium has been selected and work is ongoing to finish the design.                   |
| Saddle Ridge Middle School        | 5-9*         | 925              | TBD          | Design           | 100%     | 15%            |        |              | Project managed by AI. Approved for planning on March 1, 2024 and design on July 9, 2026. Bridging design is ongoing.                                                                              |
| Sage Hill Elementary School       | K-5*         | 590              | TBD          | Construction     | 100%     | 25%            | 20%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing. |
| Sage Hill/Kincora Middle School   | 6-9*         | 1,035            | TBD          | Construction     | 100%     | 25%            | 50%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing. |
| Sherwood/Nolan Hill Middle School | 5-9*         | 925              | TBD          | Construction     | 100%     | 25%            | 40%    | 0%           | Project managed by AI. Approved for design on March 14, 2025 and construction on July 9, 2026. Project to be delivered as DB. Bridging design is complete and construction procurement is ongoing. |
| Walden School                     | K-5*         | 590              | TBD          | Design           | 5%       | 0%             |        |              | Project managed by AI. Approved for design on February 27, 2026. Start-up meeting held on Jun 18, 2026. Procurement underway for consulting services.                                              |

\*Grade configurations reflect those approved through the Three-Year School Capital Plan. Actual opening day grade configurations will be confirmed prior to school opening.

**Calgary Board of Education**  
**Existing School Construction Status**  
**As of August 31, 2026**

**Attachment I**

| Existing School Projects                     | Grade Config | Opening Capacity | Opening Date | Funding Approval |          |                |        |              | Notes                                                                                                                                                                                                                                      |
|----------------------------------------------|--------------|------------------|--------------|------------------|----------|----------------|--------|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                              |              |                  |              |                  | Planning | Design & Specs | Tender | Construction |                                                                                                                                                                                                                                            |
| Annie Gale School Modernization              | 6-9          | 590              | TBD          | Construction     | 100%     | 100%           | 50%    | 2%           | Project managed by CBE. Approved for design on September 18, 2024, and Construction on July 9, 2026. Design is complete, permits are approved, and construction tender is underway. Space decanting and preliminary abatement is complete. |
| John G. Diefenbaker High School Replacement  | 10-12        | 1,905            | TBD          | Planning         | 5%       |                |        |              | Project managed by AI. Approved for planning on May 14, 2026. CBE Planning activities are complete, AI Planning activities are now underway.                                                                                               |
| Joane Cardinal-Schubert High School Addition | 10-12        | TBD              | TBD          | Planning         | 50%      |                |        |              | Approved for planning on February 27, 2026. Awaiting confirmation from AI regarding who will deliver. Planning activities underway.                                                                                                        |
| Kensington School Replacement                | TBD          | TBD              | TBD          | Planning         | 0%       |                |        |              | Project managed by AI. Approved for planning on February 27, 2026. Start-up meeting held on July 8, 2026. Procurement underway for site investigation services.                                                                            |

**Calgary Board of Education**  
**Modular Classroom Program (MCP) Construction Status**  
**As of August 31, 2026**

**Attachment I**

| School                          | Grade Config | # of Units | Type       | Added Capacity | Opening Date | Design & Specs |              |      | Notes                                                                                                                                                                                                                                           |
|---------------------------------|--------------|------------|------------|----------------|--------------|----------------|--------------|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                 |              |            |            |                |              | Tender         | Construction |      |                                                                                                                                                                                                                                                 |
| Annie Foote School              | K-6          | 4          | New        | 100            | TBD          | 100%           | 20%          | 0%   | Approved on April 17, 2026. Construction tender underway.                                                                                                                                                                                       |
| Centennial High School          | 10-12        | 6          | New        | 150            | TBD          | 100%           | 100%         | 60%  | Approved on July 9, 2025. Construction underway.                                                                                                                                                                                                |
| David Thompson School           | 5-9          | 6          | New        | 150            | TBD          | 90%            | 0%           | 0%   | Approved on April 17, 2026. Design underway.                                                                                                                                                                                                    |
| Dr. E.P. Scarlett High School   | 10-12        | 6          | New        | 150            | 12-Jun-26    | 100%           | 100%         | 100% | Two units approved on April 17, 2025, and four units approved on July 9, 2025. Units turned over for use on June 12, 2026. Work ongoing to address final deficiencies. Units are occupied and in use. This is the last update for this project. |
| Ernest Manning High School      | 10-12        | 6          | New        | 150            | TBD          | 100%           | 100%         | 2%   | Approved on April 17, 2026. Construction started August 17, 2026.                                                                                                                                                                               |
| James Short Memorial School     | K-3          | 1          | Demolition | -25            | 31-Aug-26    | 100%           | 100%         | 100% | One unit approved for demolition on April 17, 2025. Work completed during summer 2026.                                                                                                                                                          |
| John G. Diefenbaker High School | 10-12        | 6          | New        | 150            | 14-May-26    | 100%           | 100%         | 100% | Approved on April 17, 2025. Units turned over for use on May 14, 2026. Work ongoing to address final deficiencies. Units are occupied and in use. This is the last update for this project.                                                     |
| Lester B. Pearson HS            | 10-12        | 6          | New        | 150            | TBD          | 100%           | 100%         | 30%  | Approved on April 17, 2026. Construction underway.                                                                                                                                                                                              |
| Marlborough School              | K-5          | 2          | New        | 50             | TBD          | 90%            | 0%           | 0%   | Approved on April 17, 2026. Design underway.                                                                                                                                                                                                    |
| Marshall Springs School         | 6-9          | 6          | New        | 150            | TBD          | 30%            | 0%           | 0%   | Approved on April 17, 2026. Design underway. Development Permit (DP) submission with The City.                                                                                                                                                  |
| Mount Royal School              | 7-9          | 3          | New        | 75             | TBD          | 100%           | 80%          | 0%   | Approved on July 9, 2025. Design complete and permits issued. Construction tender underway.                                                                                                                                                     |
| Prince of Wales School          | K-6          | 4          | New        | 100            | TBD          | 30%            | 0%           | 0%   | Approved on April 17, 2026. Design underway. DP submission with The City.                                                                                                                                                                       |
| Ron Southern School             | K-6          | 4          | New        | 100            | TBD          | 30%            | 0%           | 0%   | Approved on April 17, 2026. Design underway. DP submission with The City.                                                                                                                                                                       |
| Sibylla Kiddle School           | K-5          | 6          | New        | 150            | TBD          | 100%           | 20%          | 0%   | Approved on April 17, 2026. Construction tender underway.                                                                                                                                                                                       |
| Windsor Park School             | K-4          | 2          | New        | 50             | TBD          | 90%            | 0%           | 0%   | Approved on April 17, 2026. Design underway.                                                                                                                                                                                                    |

# New and Modernized Schools

## As of September 2026

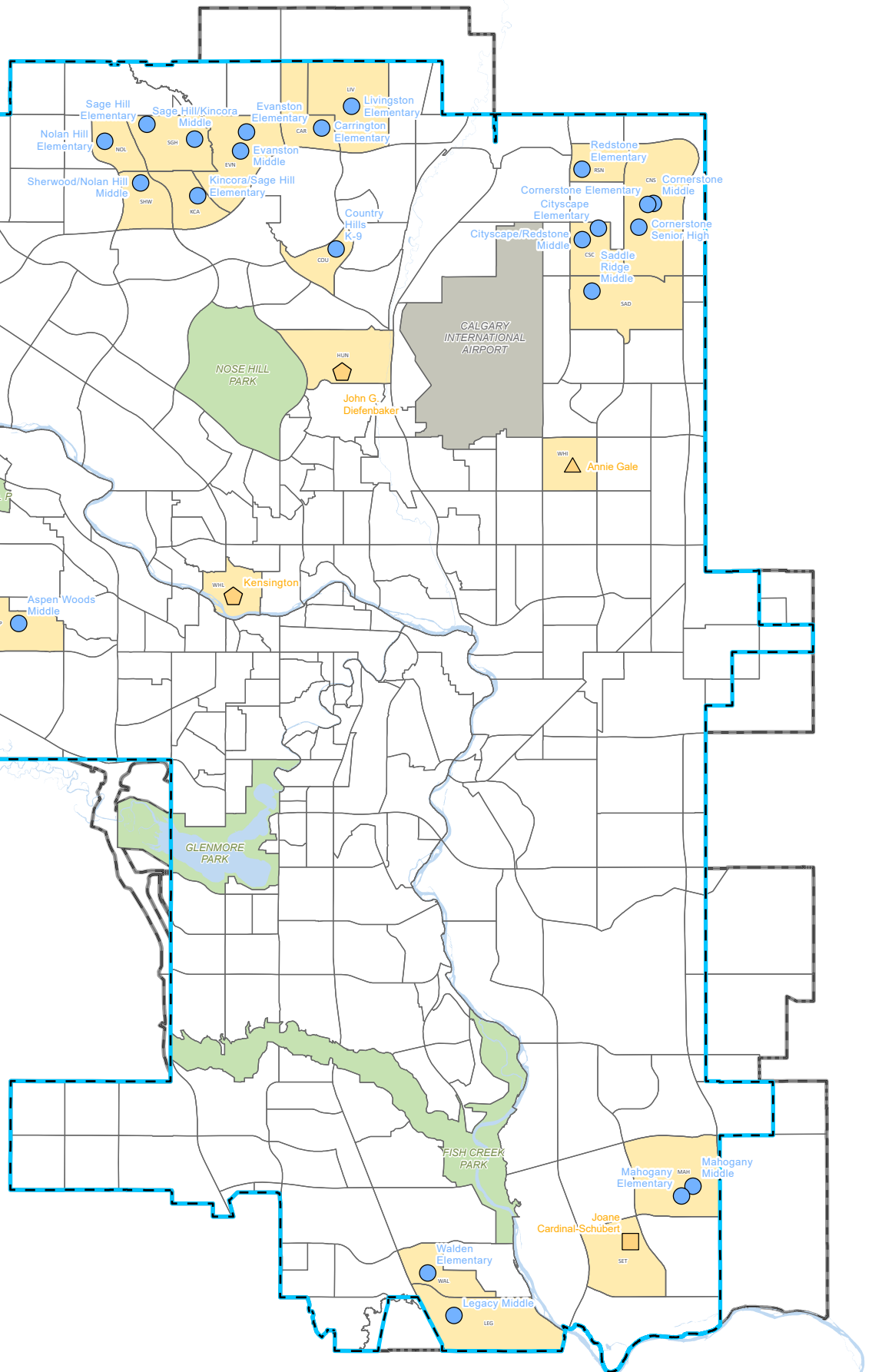
Attachment II

**Existing Schools**  
 John G. Diefenbaker HS  
 Annie Gale School  
 Joane Cardinal-Schubert HS  
 Former Kensington School

**New Schools**  
 Evanston MS  
 Cornerstone HS  
 Saddle Ridge MS  
 Evanston ES  
 Redstone ES  
 Aspen Woods MS  
 Cityscape/Redstone MS  
 Cornerstone ES  
 Livingston ES  
 Mahogany MS  
 Nolan Hill ES  
 Sage Hill ES  
 Sage Hill/Kincora MS  
 Sherwood/Nolan Hill MS  
 Cornerstone MS  
 Walden ES  
 Carrington ES  
 Cityscape ES  
 Kincora/Sage Hill ES  
 Mahogany ES  
 Country Hills K-9  
 Legacy MS

### New and Modernized Schools

- New School
- ▲ Modernization
- School Addition
- Replacement School
- CBE Boundary
- City Boundary
- Community Boundary
- Water Body
- Greenspace



# Modular Classroom Program

Attachment II

As of September 2026

## MCP 25-26

John G. Diefenbaker  
Dr. E. P. Scarlett  
James Short Memorial

## MCP 25-26 (2)

Mount Royal  
Centennial

## MCP 26-27

Ernest Manning High School  
Annie Foote School  
Lester B. Pearson High School  
Sibylla Kiddle School  
Marlborough School  
Windsor Park School  
David Thompson School  
Marshall Springs School  
Ron Southern School  
Prince of Wales School

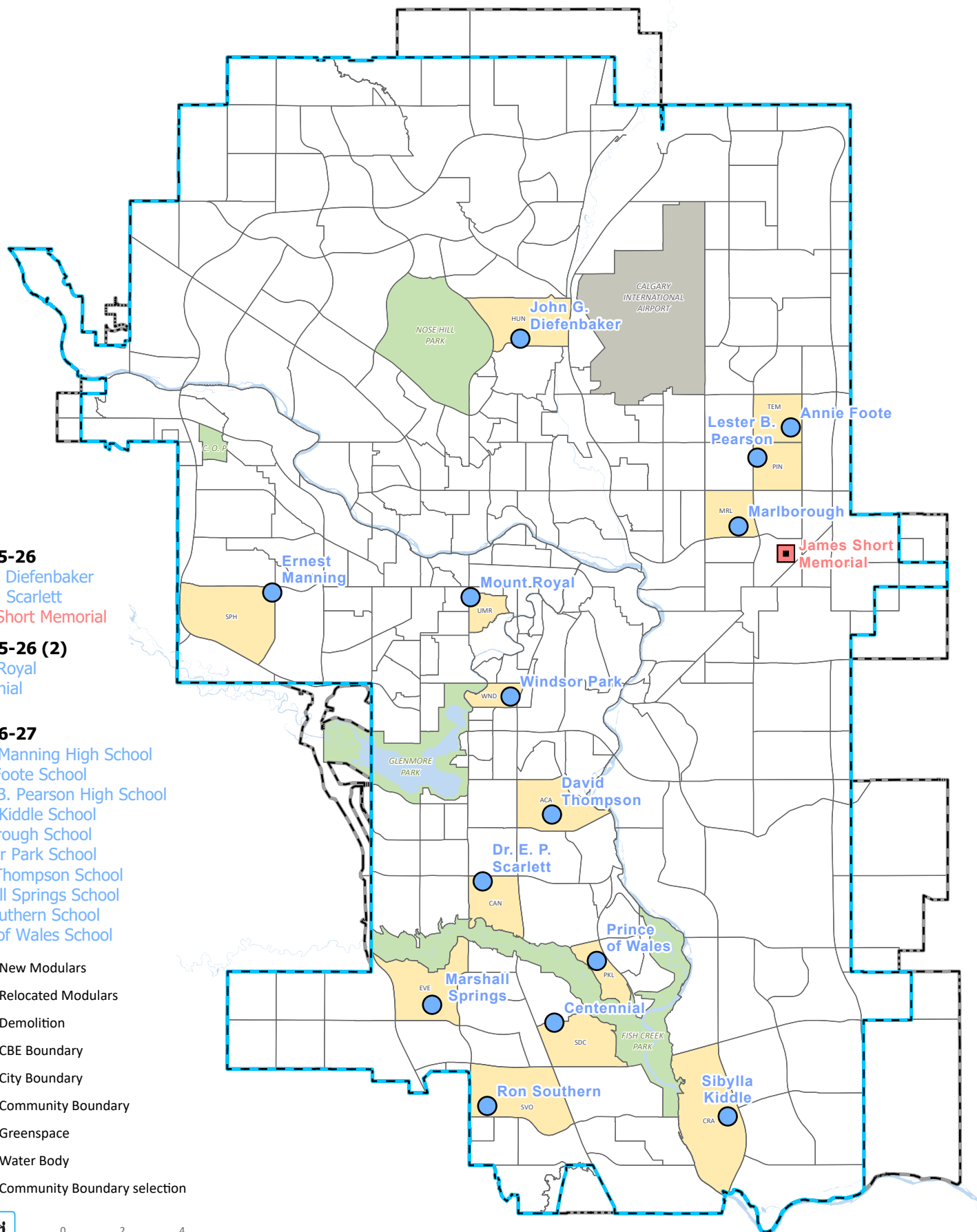
-  New Modulares
-  Relocated Modulares
-  Demolition
-  CBE Boundary
-  City Boundary
-  Community Boundary
-  Greenspace
-  Water Body
-  Community Boundary selection



Calgary Board  
of Education

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km

1:175,000  
NAD 1983 3TM 114  
Date: August 31, 2026  
Prepared by: Planning  
Map: Modular Program



## Evanston Heights School



**Learning Commons**



**Woodshop**



**Foods Lab**



**Band**



**Aerial view**

## Elementary School - Evanston



Site clearing and Foundations



Deep Services

## Annie Gale School - modernization



**Temporary decanting space**

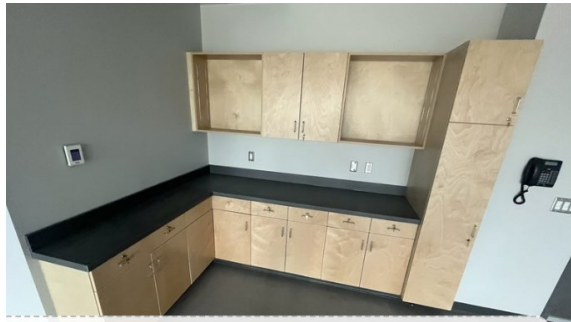


**Temporary decanting space**



**Abatement**

## Modulars – Various Sites



### Dr. E.P. Scarlett HS



### John G. Diefenbaker HS

## Modulars – Various Sites



**Centennial HS**



**Lester B. Pearson HS**